

# Firm Capital Mortgage Investment Corporation

Firm Capital Mortgage Investment Corporation is a non-bank lender providing residential and commercial real estate financing.



#### **ANNUAL AND SPECIAL MEETING OF SHAREHOLDERS**

Monday, June 10, 2024

Register to listen to the 25<sup>th</sup> Anniversary Annual and Special Meeting of Shareholders live (click here to dial-in details)



# **ELI DADOUCH**

**PRESIDENT & CEO** 

**INTRODUCTION** 



### Formal Part of the Meeting led by:

# STANLEY GOLDFARB

#### **CHAIRMAN**

- Notice of Meeting
- Election of Directors
- Re-Appointment of Auditors
- Amendment of Mortgage Banking Agreement and Spread Interest Agreement



### Corporations' Financial Performance led by:

# RYAN LIM

CHIEF FINANCIAL OFFICER



### **Financial Highlights - 2023**

|                                     | Year Ended    | Year Ended    |
|-------------------------------------|---------------|---------------|
|                                     | Dec. 31, 2023 | Dec. 31, 2022 |
| Investment Portfolio (millions) (1) | \$598.0       | \$661.0       |
| Dividends (per share)               | \$0.990       | \$0.950       |
| Return on Equity                    | 8.51%         | 8.12%         |

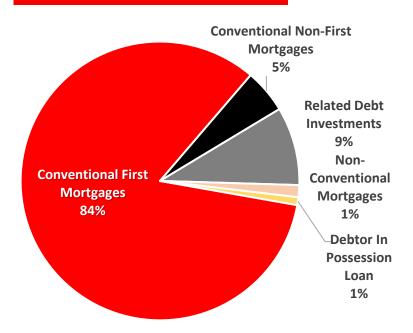
<sup>(1)</sup> Gross of impairment provision, fair market value adjustment and unamortized fees.



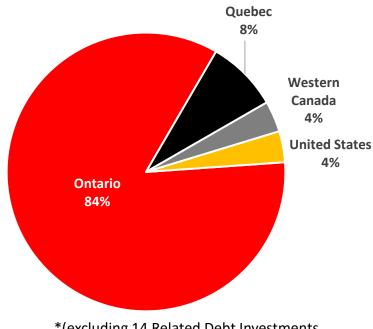
### **High Quality Portfolio**

- Diversification in terms of investments and geography
  - 243 investments as of December 31, 2023
  - 80% to mature by December 31, 2024

#### **Investment Portfolio**



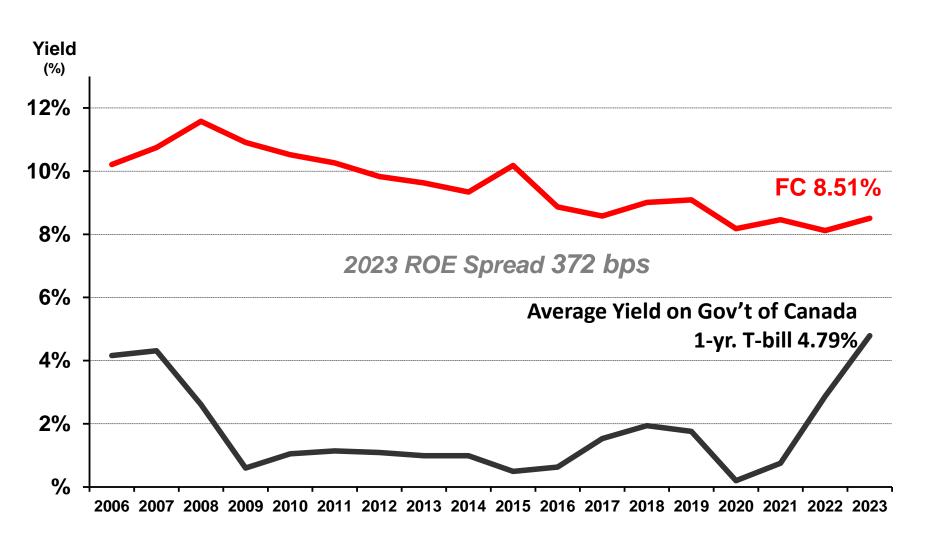
#### **Geographic Diversification\***



\*(excluding 14 Related Debt Investments totaling \$60 million)



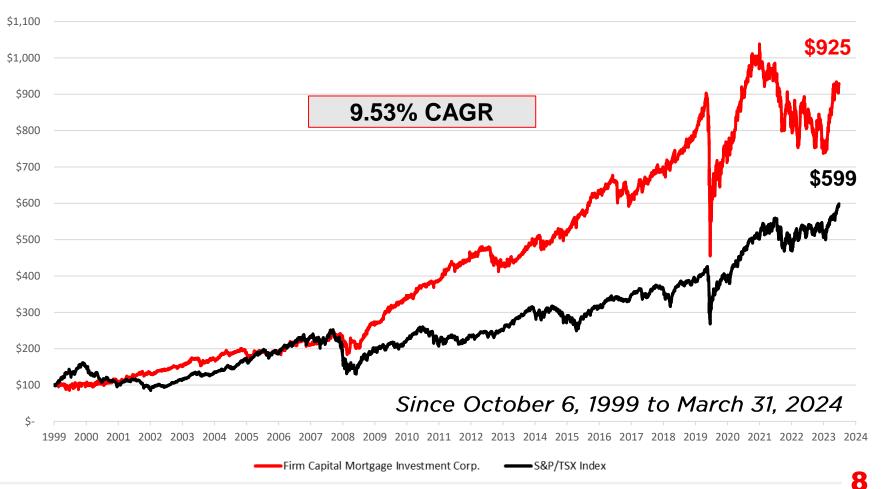
### **Annualized Return on Shareholders' Equity**





#### **An Attractive Investment**

#### A \$100 investment in 1999 would be worth \$925





### **Stable Cash Dividends**

- Consistent \$0.078 dividend/month
- Additional special "top up" dividend at year end 2023 \$0.054/share





### **Results of Operations - 2023**

|  | Year Ended<br>Dec. 31, 2023 | Year Ended<br>Dec. 31, 2022 |
|--|-----------------------------|-----------------------------|
| Interest and Fees Earned (millions)  | <b>\$71.9</b>               | \$60.1                      |
| Operating Expenses (millions)  | \$37.7                      | \$27.8                      |
| Profit (millions)  | \$34.2                      | \$32.2                      |
| Profit per Share   | \$0.991                     | \$0.939                     |
| Dividends per Share  | \$0.990                     | \$0.950                     |
| Loan Loss Provision & Fair Market Value Adjustments (% of gross portfolio) | 3.80%                       | 1.54%                       |



## Mortgage Banker Update on Lending and Servicing Environment led by:

# JONATHAN MAIR

**CHIEF OPERATION OFFICER** 



### **Lending & Servicing Environment**

- Real Estate values
- Current environment impact on borrowers' liquidity
- Mortgage Banker approach to:
  - > File management
  - ➤ Mortgage Renewals
  - Revolving of the portfolio
  - Interest rate pricing
  - New opportunities with higher tier borrowers



### Highlights and General Overview led by:

# **ELI DADOUCH**

PRESIDENT & CEO



### 2023 Highlights & 2024 Valuation Reset

- 2023 Real Estate Market Challenges Faced a challenging year amidst rising interest rates and valuation corrections.
- Strategic Preparation for Change Spent 4 years preparing for market changes and a predicted 2-year valuation re-set starting March 2024.
- Successful Portfolio Management Transitioned to liquid investments with a 20% valuation re-set, ensuring liquidity and new opportunities.
- **Strong Financial Performance** Achieved a Top-Off dividend of 5.4 cents per share despite market challenges.
- Focus on Preservation of Shareholders' Equity Prioritized loan security and short-term bridge financing with clear exit strategies.
- Operational Philosophy Emphasized simplicity, paying out monthly dividends, and building a strong balance sheet with reserves.
- Long-Term Strategy and Market Readiness Prepared for market shifts by revolving the portfolio and focusing on risk mitigation and opportunity seeking.
- Experienced Team at Firm Capital Successfully managed loan turnovers, default management, and new investments, proving the effectiveness of their strategy.





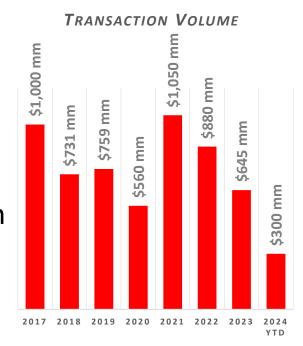
- Firm Capital Corporation has been in operation for 36 years.
  - Provides innovative real estate financing for all types of properties
  - Focuses on long term investors and borrower relationships
  - Focuses on risk management and diversification
  - Deep value lenders and investors
- Continue to be original "out of the box" thinkers looking for niche, safe investments
- Our principal focus is to:
  - **✓ KEEP IT SIMPLE**
  - **✓ LEND ON GENERIC REAL ESTATE**
  - **✓ STICK TO LIQUID MARKETS**

- **✓ FOCUS ON THE RETURNS**
- **✓ WATCH FOR EXIT STRATEGIES**
- **✓ DO PROPER CREDIT RISK ADJUDICATION**



### **Deal Flow and Strategic Growth**

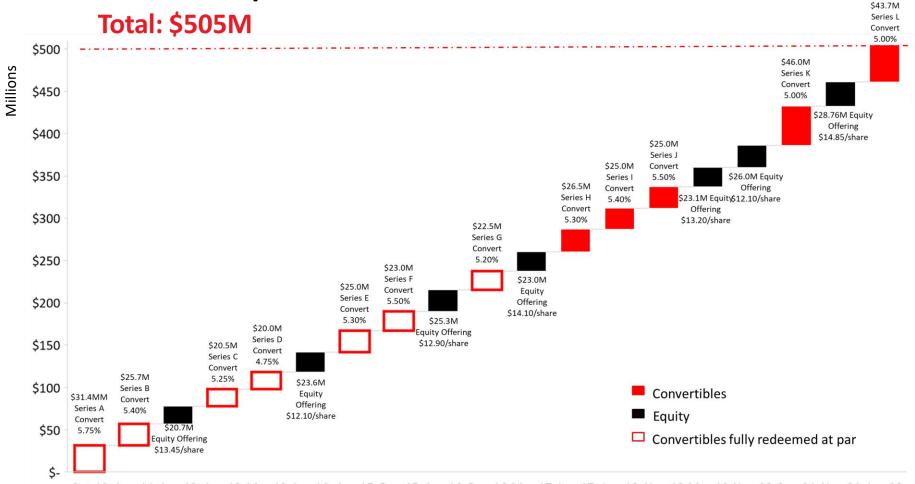
- Mortgage Banker (FCC) 36 years of track record
- 36 years of building client relationships
- 2023 transaction volume \$645 million
- 2024 YTD transaction volume \$300 million
- Experienced real estate syndicate partners
- Investing in niche markets and opportunities





#### **Accessing the Capital Markets / Capital Management**

#### Accessed the capital market nineteen times since October 2010

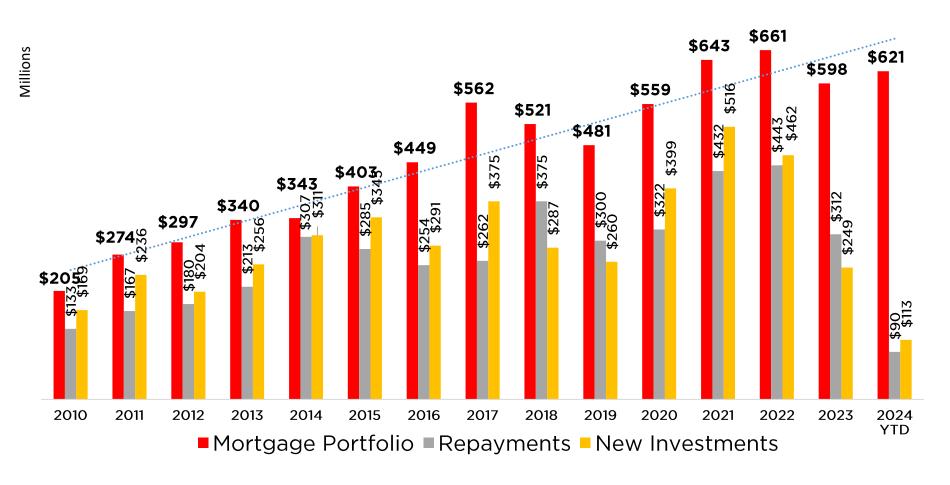


Oct-10 Aug-11 Apr-12 Apr-12 Mar-13 Jan-14 Apr-15 Dec-15 Apr-16 Dec-16 Mar-17 Jun-17 Jun-18 Nov-18 Mar-19 Nov-20 Sep-21 Nov-21 Jan-22



### Mortgage Portfolio, Repayments & New Investments

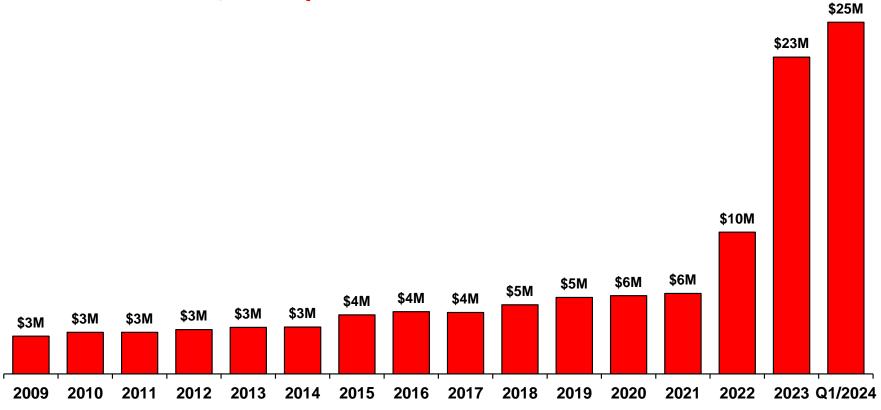
#### 263 Investments as at May 31, 2024





# Prudent Loan Loss Provisions & Fair Market Value Adjustments

#### 4.1% of the Q1/2024 portfolio size



Prudent Loan Loss Provisions & Fair Market Value Adjustments (principal only)



### **Navigating 2024: Strategy and Focus**

- Year of Change: Embrace new opportunities despite capital constraints.
- Market Dynamics: Rising interest rates are resetting valuations and tightening credit. We're prepared to thrive with less competition and more challenges.
- Our Approach:
  - Stick to core strengths
  - Leverage 36 years of experience
  - Avoid permanent bank debt
  - Act swiftly on defaults
  - Be contrarian and embrace liquid markets
- Long-Term Focus: Prioritize caution and risk management, align interests with directors, and aim for sustainable growth.
- Outlook: Anticipate growth from mid-2024, steady interest rates until mid-2025, and cap rates over 5.5%. Our expertise in bridge financing sets us apart.



### **Conclusion & Operating Philosophy**

- Honoring our commitments
- Holding our borrower clients to their commitments
- Providing straight, clear and concise communication in what we can deliver on
- Experienced Board and Management team

#### **OUR OPERATING PHILOSOPHY IS SIMPLE:**

**BE SMART** 

BE ENTREPRENEURIAL

BUT ABOVE ALL DON'T LOSE CAPITAL





# DISCIPLINED INVESTMENT CAPITAL PRESERVATION

## **THANK YOU!**

TO OUR SHAREHOLDERS,
OUR BORROWER PARTNERS,
OUR INVESTMENT BANKERS & PARTNERS



Celebrating 25th Anniversary on October 3rd, 2024

TRUST • INNOVATION • RELATIONSHIPS

**BOUTIQUE MORTGAGE LENDERS®** 

WHERE MORTGARE DEALS GET DONE®



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Q&A